EABC

European Australian
Business Council

EABC Annual Report 2026









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01. Chair's Report

For much of the post-war period, geography encouraged Australians to view Europe as a distant partner, albeit one connected to us through deep historical, cultural and migration ties. Today, Europe is increasingly central to Australia's economic, strategic and security interests.

The past year marked a turning point in the Australia-Europe relationship. The conclusion of negotiations on the **European Union-Australia Free Trade Agreement** (EU-Australia FTA), Australia's association with **Horizon Europe** from 1 January 2027, and the establishment of an **EU-Australia Security and Defence Partnership** together reflect a broader shift towards deeper cooperation across trade, innovation, industrial capability and security.

The significance of these developments was underscored by the historic visit to Australia of **European Commission President Ursula von der Leyen**, whom the EABC was honoured to host in Sydney. Her visit, and historic address to a Joint Sitting of the Australian Parliament, reflected a growing recognition on both sides that Australia and Europe must work more closely together to meet the challenges of an increasingly uncertain world.

These developments have come at a consequential moment. As strategic competition intensifies, conflicts persist in Europe and the Middle East, and supply chains remain vulnerable to disruption, Australia and Europe are recognising the importance of working more closely to strengthen resilience, prosperity and security.

For Australia, Europe is an indispensable partner. Collectively, the European Union and its member states, together with the United Kingdom, Switzerland, Norway, Ukraine and other European countries, form one of Australia's most important economic and geopolitical relationships.

As governments and businesses seek to strengthen resilience, diversify supply chains, reduce strategic vulnerabilities and build sovereign capability, the case for a more ambitious Australia-Europe partnership has never been stronger.

The successful conclusion of negotiations on the EU-Australia FTA represents a landmark achievement and a major step forward in modernising the relationship. The agreement should be viewed as more than a trade outcome. It provides the framework for deeper cooperation across investment, innovation, supply chains and industrial capability, helping position Australia as a trusted partner within Europe's evolving economic and strategic architecture.

As Europe increasingly aligns its industrial, innovation, economic security and defence policies around trusted partnerships, formal frameworks matter. Countries integrated into these networks will be best placed to participate in future investment, research, industrial and defence opportunities. **The FTA is therefore more than an economic achievement; it is an investment in Australia's long-term position and an essential platform for the next chapter of the Australia-Europe relationship.**

Another major achievement this year was the agreement for Australia to associate with **Horizon Europe**, the world's largest collaborative research and innovation, from 1 January 2027. This outcome follows years of advocacy by the EABC in close partnership with **the Group of Eight**, led by our Deputy Chair **Vicki Thomson**. This achievement reflects the EABC's long-standing belief that knowledge, talent, research and innovation are increasingly central to economic competitiveness, productivity and national resilience. We are immensely proud to have played a role in helping bring this outcome to fruition.

The establishment of the **EU-Australia Security and Defence Partnership** is equally significant. Europe is embarking on the most substantial build-up of defence and security capability in a generation, with European governments expected to mobilise around €1 trillion in defence-related investment by 2035. As Australia similarly invests in strengthening its defence capability, industrial base and sovereign resilience, there is significant potential for deeper cooperation across defence industry, advanced manufacturing, cyber security, critical technologies, supply chain security and innovation.



01. Chair's Report

The Partnership reflects a reality that is increasingly evident around the world: economic security and national security are deeply interconnected. Industrial capability, technological leadership, access to critical technologies and resilient supply chains are now central to both prosperity and strategic resilience. Australia and Europe have complementary strengths and a shared interest in working together to strengthen both.

Together, the FTA, Horizon Europe association and Security and Defence Partnership provide the foundations for a deeper and more strategic relationship between Australia and Europe. The task now is to translate these frameworks into practical outcomes that deliver tangible benefits for businesses, researchers, investors and communities on both sides.

One of the highlights of the year was the **EABC Business Mission to Europe**, led by our Deputy Chairs, Vicki Thomson and Brendan O'Connor. The mission brought together leaders from business, higher education and industry for a programme of high-level engagements across Europe at a time of significant geopolitical and economic change.

Throughout the mission, discussions consistently returned to themes of competitiveness, innovation, industrial capability, resilience and security. Whether engaging with government leaders, policymakers, researchers, industry representatives or international institutions, there was a clear recognition that deeper cooperation amongst trusted partners will be essential in navigating an increasingly complex global environment.

I would like to express my sincere gratitude to **Deputy Chair Vicki Thomson** and **Deputy Chair Brendan O'Connor** for their outstanding leadership and contribution throughout the year. Their guidance and support across the Council's activities, including leading this year's Business Mission to Europe, have been invaluable. Vicki's leadership has been particularly important in advancing the Council's work on research and innovation, including the long-standing advocacy effort and investment by The Group of Eight to secure Australia's association with Horizon Europe. Brendan's extensive ministerial and parliamentary experience has further strengthened the Council's advocacy and engagement efforts.

I also thank our **Treasurer, Jade Dixon**, for her leadership and stewardship of the Council's finances and governance. Jade's expertise and commitment have helped ensure the Council remains on a strong footing as we continue to expand our activities and impact.

The strength of the EABC lies in the active engagement of its members. Our membership brings together leaders from business, academia and government who share a commitment to advancing Australia's relationship with Europe. Their support, expertise and participation enable the Council to make a meaningful contribution to one of Australia's most important international relationships.

I would also like to acknowledge **Gabriele Visentin**, whose tenure as European Union Ambassador to Australia has been marked by energy, vision and an unwavering commitment to strengthening the bilateral relationship. His contribution to realising the ambitious agenda achieved this year, cannot be overstated. The Council has greatly valued his partnership and friendship over many years, and we wish him every success for the future.

We are equally delighted to welcome the new EU Ambassador, **His Excellency Mr Lawrence Meredith**, who comes to Australia following a highly successful posting in New Zealand. During his tenure, the EU-New Zealand FTA entered into force and is already delivering impressive results, while research collaboration has similarly strengthened through New Zealand's association with Horizon Europe. We look forward to working closely with him as the EU-Australia relationship enters a similarly exciting new phase.

I would also like to acknowledge our CEO **Jason Collins**, and our dedicated Secretariat team including **Jo Johns**, **Caragh Heugh Johnson**, **Sarah Kostoglou**, **Sharmini Caldwell**, and **Manon Koopman**. Time and again, members and stakeholders remark on the impact delivered by our small but highly effective team. Through their professionalism, commitment and energy, they continue to strengthen the voice of Australian business in Europe and European business in Australia, while ensuring our members remain informed, connected and engaged with key decision-makers.

As we look ahead, the imperative for closer Australia-Europe cooperation will only grow. The EABC will continue to champion deeper engagement across trade, investment, innovation, defence, critical technologies and industrial capability, while ensuring business remains at the centre of shaping the next phase of the relationship.

I thank all our members, partners and supporters for their ongoing engagement and confidence in the Council. I look forward to working with you in the year ahead as we continue to strengthen this partnership and translate shared values into shared prosperity, security and opportunity.





Duncan Lewis AO DSC CSC
Chair, European Australian Business Council

Delivered at EABC's AGM, 5 November 2026

02. CEO's Report

In 2026, an ambitious agenda for a new Europe-Australia relationship has transitioned from aspiration to outcomes.

The conclusion of negotiations on the **EU-Australia Free Trade Agreement**, the establishment of the **EU-Australia Security and Defence Partnership**, and Australia's decision to associate with **Horizon Europe** represent significant milestones in framing a new relationship. While these outcomes are important in their own right, they also mark the beginning of a new phase, one focused on translating agreements into practical business outcomes for industries, investors and innovators.

Throughout the year, the EABC has worked with many stakeholders to ensure that economic interests are at the centre of this agenda. Through an intensive programme of policy advocacy, corporate engagements, roundtables, briefings, missions and delegations, we have brought together political leaders, senior officials, industry, universities, investors and international partners to advance cooperation across trade, investment, innovation, security and economic resilience.

Over many years, the Council has consistently advocated for closer trade and investment ties between Australia and Europe. This has included support for the **UK-Australia Free Trade Agreement**, the conclusion of the **EU-Australia Free Trade Agreement**, Australia's participation in **Horizon Europe**, closer cooperation on security and defence, faster progress on critical minerals partnerships, and the removal of barriers that constrain commercial, research and investment flows between Europe and Australia. The progress achieved this year reflects the contribution of many governments, institutions and stakeholders, but we are proud of the role the EABC and its members have played in helping to build broad support and sustain momentum towards these outcomes.

The year also featured some of the most significant European engagement with Australia in recent memory. The EABC was privileged to host **European Commission President Ursula von der Leyen** during her historic visit to Australia, as well as engagements during the visits of **European Trade Commissioner Maroš Šefčovič** and **Executive Vice-President Stéphane Séjourné**.

These visits reflected not only the growing strategic importance of the relationship, but also the increasingly central role of business, innovation, industrial capability and economic security within it.

Our **19th Annual Business Mission to Europe** brought members to **Brussels**, **Berlin**, **Helsinki** and **London** for more than forty engagements with European institutions, national governments, NATO, major corporations, research organisations and industry associations. Discussions throughout the mission consistently returned to themes of competitiveness, productivity, innovation, industrial capability, security and resilience, underscoring the strong alignment between Australian and European priorities, the speed of Europe's transformation and the opportunities emerging for Australian organisations.

Beyond these flagship activities, the EABC continued to deliver an extensive **programme for members in Sydney, Melbourne, Brisbane, Perth** and **Canberra**, including business roundtables, policy briefings, and other events designed to connect organisations directly with political leaders, policymakers, regulators, diplomats, industry leaders and subject matter experts.

Alongside our corporate programme, the Council maintained a substantial **advocacy and stakeholder engagement effort**, bringing together Australian federal and state parliamentarians, business, academia and civil society to strengthen understanding of the importance of Europe to Australia's economic interests, and to build support for initiatives including the EU-Australia Free Trade Agreement.

At the same time, through our **engagement with European institutions, governments and stakeholders**, we continued to make the case for Australia as a trusted and reliable partner in an increasingly competitive and uncertain world. Throughout the year, we hosted a significant number of visiting ministers, parliamentarians, senior officials, diplomats, business leaders and international delegations from across Europe, further reinforcing the Council's role as a trusted platform for dialogue, advocacy and cooperation.



02. CEO's Report

As Europe invests heavily in competitiveness, defence, critical technologies, advanced manufacturing and economic security, the EABC has argued strongly for Australia to be recognised not as an external partner, but as a collaborator inside Europe's evolving economic, industrial and strategic architecture, with access to the research, investment, industrial and supply-chain opportunities being created through its economic transformation.

Whilst EABC and the many partner organisations that have contributed to this journey can celebrate a landmark year for Europe-Australia relations, we must now redouble our efforts to ensure these opportunities are secured, implemented and fully realised. Delivering the benefits of the FTA, Australia's association with Horizon Europe, the Security and Defence Partnership, and broader industrial and economic cooperation in areas such as Critical Raw Materials will require sustained effort and continued engagement.

The EABC will continue to play an active role in this next phase. While the conclusion of negotiations on the FTA was a major achievement, public debate has at times demonstrated the critical importance of informed and evidence-based discussion about what is in, and what is not in, the Agreement. As a Council representing leading Australian and European businesses, industry groups and institutions, we remain committed to engaging constructively in that debate, helping to dispel misconceptions, providing practical insights from industry, and ensuring policymakers have access to accurate information as the Agreement progresses through parliamentary approval processes.

Following the Annual General Meeting, the Council's engagement programme will continue at pace through to the end of 2026. We look forward to continuing discussions with **Australia's Trade and Tourism Minister Don Farrell,** with **Industry, Innovation and Science Minister Tim Ayres, Foreign Minister Penny Wong,** and with **Climate Change and Energy Minister Chris Bowen**, and other Australian and European leaders as we pursue all aspects of this next phase in the relationship.

Looking ahead, the Council's focus will increasingly shift from advocacy for new frameworks to supporting their implementation. Success will ultimately be measured not by agreements signed, but by the extent to which European and Australian partners able to take advantage of the opportunities they create.

The Council enormously appreciates the strength of our relationships with Australian and European government agencies and diplomatic missions, which underpin our ability to engage with visiting government representatives and business delegations and to collaborate on initiatives across the relationship.

The **Delegation of the European Union to Australi**a, the **Australian Embassy in Brussels**, and **Austrade** are indispensable partners, and I thank EU Ambassador **HE Mr Lawrence Meredith**, former **EU Ambassador Mr Gabriele Visentin**, **Australian Ambassador HE General (Rtd) Angus Campbell AO**, and **Austrade** CEO **Dr Paul Grimes PSM**, and their respective teams for another year of excellent cooperation.

We also greatly value our relationships with peak business and industry organisations in Australia and Europe, including the **Australian Chamber of Commerce and Industry, Australian Industry Group, the Business Council of Australia and BusinessEurope**, as well as the many other organisations with whom we work with. Our collaboration and joint advocacy are an important part of strengthening our shared objectives.

The EABC's ability to advocate effectively and deliver such a broad programme is only possible because of the commitment, expertise and financial support of our **members and partners**. The participation and support of leading Australian and European organisations is fundamental to our success as a business council and to our ability to engage meaningfully with the individuals and institutions shaping the business environment.

The Secretariat team also pays tribute to leadership of our Chair, **Duncan Lewis AO DSC CSC**; Deputy Chairs **Vicki Thomson** and **Professor the Hon Brendan O'Connor**; to Treasurer J**ade Dixon**; and all members of our Board and Corporate Council for their leadership and support throughout the year.

Finally, I would like to thank our exceptional EABC Team, **Jo Johns**, **Caragh Heugh Johnson**, **Sarah Kostoglou**, **Sharmini Caldwell**, **Manon Koopman**, **Gigi de Leon** and **Irene Latoa**, whose professionalism, tireless commitment, energy and good humour continue to deliver outstanding outcomes for our members and stakeholders.

There has never been a more exciting and promising time to seize the opportunities to further the Europe-Australia economic partnership. We look forward to working with all our partners in the year ahead to secure the implementation of these new frameworks and ensure they deliver.





Jason Collins
CEO, European Australian Business Council

Delivered at EABC's AGM, 5 November 2026

03. Financial Report 2025-2026

STATEMENT OF INCOME & EXPENDITURE AT 30 JUNE 2026

FY26 has seen a stronger surplus result than FY25. Total income for the year was $1,920k (FY25: $$1,765k) and total expenses for the year were $1,859k (FY25: $1,725k). The result was a surplus for the year of $61k (FY25: $40k). The stronger result in the current reporting year was mainly due to high membership revenue gained from new and renewing members.

FINANCIAL RESULTS AT 30 JUNE 2026

Membership revenue increased to $1,381k (FY25: $1,355k), while other revenue and income increased to $539k (FY25: $410k). Operating expenses increased to $$1,859k (FY25: $1,725k), including higher functions and entertainment fees, management costs, and travelling expenses. There was an increase in the amount of participation in ministerial visits, delegations, and ongoing advocacy efforts and activities across expanding centres of operation. Great effort have been made to retain existing members, and new memberships secured in FY26 will flow through as revenue in FY27.

STATEMENT OF FINANCIAL POSITION AT 30 JUNE 2026

Cash and cash equivalents were $809k (FY25: 963k), with trade and other receivables of $237k (FY25: $697k). Membership fees in advance were $404k (FY25: $986k). Total members funds as at 30 June 2026 were $606k (FY25: $546k). The report records a right-of-use asset of $174k and lease liabilities of $175k.

AUDIT

BDO has audited the EABC financial report for FY26. The independent auditor's report states that the financial report gives a true and fair view of the company's financial position as at 30 June 2026 and its financial performance for the year, and complies with Australian Accounting Standards - Simplified Disclosures and the relevant ACNC requirements. An unqualified audit report was approved by Directors for presentation to members at the Council's Annual General Meeting on 5 November 2026.

DIRECTORS' REPORT FOR THE PERIOD ENDED 30 JUNE 2026

The Directors of the European Australian Business Council Limited (EABC/the Council) present their report for the period of 1 July 2025 to 30 June 2026.

The principal activities of the EABC during the 12 month period to 30 June 2026 were unchanged, and include the presentation of a programme of business roundtables, policy forums, briefings, delegations, and other activities for our members and partners.

The net surplus for the year was $61k (2025: surplus $40k). The better result achieved in the current reporting year was mainly due to higher membership revenue gained from new and renewing members.

DIRECTORS' DECLARATION FOR THE PERIOD ENDED 30 JUNE 2026

In the directors' opinion:

- the financial statements and notes comply with the Australian Accounting Standards - Simplified Disclosures, the Australian Charities and Not-for-profits Commission Act 2012 and associated regulations and the Corporations Regulations 2001 and other mandatory professional reporting requirements;
- the financial statements and notes thereto give a true and fair view of the company's financial position as at 30 June 2026 and of its performance for the financial year ended on that date; and
- there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of directors made pursuant to Australian Charities and Not-for-profit Commission Act 2012 (ACNC Act).

This report has been made in accordance with a resolution of directors.



Duncan Lewis AO DSC CSC
Chair, EABC

5 November 2026

INDEPENDENT AUDITOR'S REPORT

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of European Australian Business Council, which comprises the statement of financial position as at 30 June 2026, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial report, including material accounting policy information, and the responsible entities' declaration. In our opinion the financial report is in accordance with Division 60 of the Australian Charities and Not-for-profits Commission Act 2012, including: (i) Giving a true and fair view of the registered entity's financial position as at 30 June 2026 and of its financial performance for the year then ended; and (ii) Complying with Australian Accounting Standards – Simplified Disclosures and Division 60 of the Australian Charities and Not-for-profits Commission Regulations 2022.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the Financial Report section of our report. We are independent of the registered entity in accordance with the auditor independence requirements of the Australian Charities and Not-for-profits Commission Act 2012 (ACNC Act) and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including Independence Standards) (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of management and those charged with governance for the Financial Report

The responsible entities of the registered entity are responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards – Simplified Disclosures and the ACNC Act, and for such internal control as the responsible entities determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error. In preparing the financial report, responsible entities are responsible for assessing the registered entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the responsible entities either intends to liquidate the registered entity or to cease operations, or has no realistic alternative but to do so. The responsible entities of the registered entity are responsible for overseeing the registered entity's financial reporting process.

Auditor's responsibilities for the audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website (http://www.auasb.gov.au/Home.aspx) at:
http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf
This description forms part of our auditor's report.

BDO Audit Pty Ltd



Leah Russell
Director

Sydney 5 November 2026

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04. Corporate Programme

NOVEMBER 2025

→ **EABC Annual General Meeting** & **Cocktail Reception** with **Hon Matt Thistlethwaite MP,** Assistant Minister for Foreign Affairs and Trade and Assistant Minister for Immigration
19 November 2025, Sydney

→ **Commissioner Maroš Šefčovič,** European Commissioner (Minister) for Trade and Economic Security, Interinstitutional Relations and Transparency
21 November 2025, Business Reception, Melbourne

→ **Thierry Mallet**, Chair, Medef International France-Australia Business Council & CEO, Transdev
24 November 2025, Boardroom Lunch, Sydney

DECEMBER 2025

→ **Hon Jacinta Allan MP,** Premier of Victoria
10 December 2025, Business Roundtable, Melbourne *co-hosted by* ***ACCIONA Australia and New Zealand***

→ **EU-Australia & Danish Presidency Forum & Drinks** with the **European Consular Corps**
18 December 2025, Business Forum and Reception, Sydney *co-hosted by* ***Novo***

FEBRUARY 2026

→ **European Defence and Security Outlook** with **Dr Ben Schreer,** Executive Director, IISS-Europe; Director, Defence, Technology and Future Conflict, International Institute for Strategic Studies (IISS)
11 February 2026, Business Roundtable (by Videoconference)

→ **Dr Krzysztof Gawkowski,** Deputy Prime Minister and Minister of Digital Affairs, Republic of Poland
16 February 2026, Boardroom Lunch, Melbourne *co-hosted by* ***BDO Australia***

→ **Chris Barrett,** Secretary, Victorian Department of Treasury and Finance
23 February 2026, Boardroom Dinner, Melbourne *co-hosted by* ***Herbert Smith Freehills Kramer***

→ **Professor Rory Medcalf AM,** Head of the National Security College, The Australian National University (ANU)
26 February 2026, Boardroom Lunch, Sydney *co-hosted by* ***PwC Australia***









04. Corporate Programme

MARCH 2026

→**HE Hon Jay Weatherill AO,** Australian High Commissioner to the United Kingdom
2 March 2026, Boardroom Dinner, Canberra

→ **Alexandra Jour-Schroeder,** Deputy Director-General, European Commission; Directorate-General for Financial Stability, Financial Services and Capital Markets Union
4 March 2026, Boardroom Forum, Sydney *co-hosted by* ***PwC Australia***

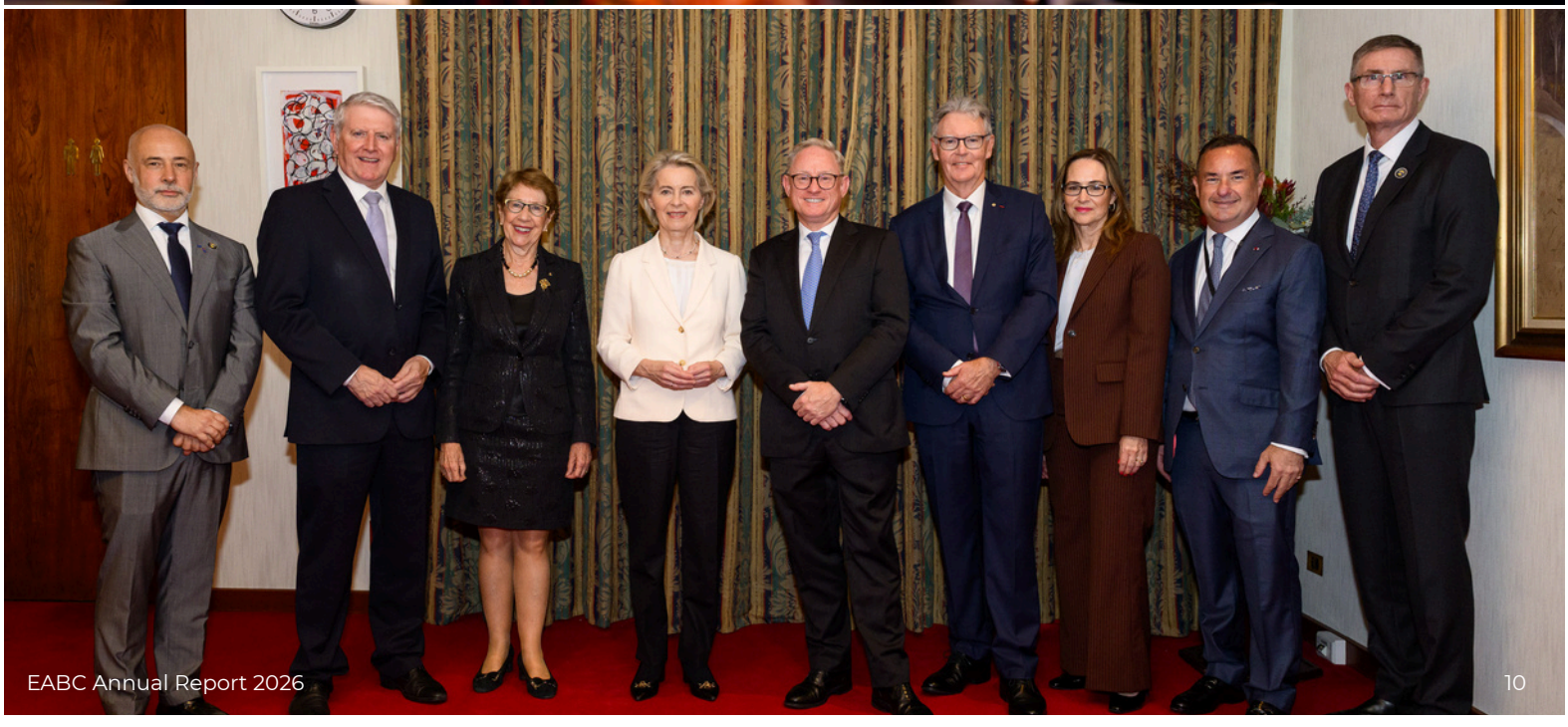
→ **EABC International Women's Day Forum** with the **Hon Dr Annabelle Bennett AC SC,** ING Australia CEO **Melanie Evans, Professor Rae Cooper AO,** EABC Deputy Chair **Professor the Hon Brendan O'Connor**
5 March 2026, Sydney *co-hosted by* ***ING***

→ **HE Mr Benjamin Hayes,** Australian Ambassador to the Republic of Poland, the Czech Republic and Lithuania
6 March 2026, Business Roundtable, Sydney

→ **HE Ms Lynette Wood,** Australian Ambassador to France, Algeria, Mauritania, Monaco
16 March 2026, Boardroom Dinner, Melbourne *co-hosted by* ***Thales Group***

→ **HE Ursula von der Leyen,** President of the European Commission
25 March 2026, Luncheon, Sydney supported by the European Union; *co-hosted by* ***Thales Group***





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04. Corporate Programme













APRIL 2026

→ **Hon David Janetzki MP,** Queensland Treasurer and Minister for Energy and Home Ownership
8 April 2026, Boardroom Lunch, Brisbane *co-hosted by* ***Herbert Smith Freehills Kramer***

→ **Mike Kaiser,** Secretary, Department of Climate Change, Energy, the Environment and Water
9 April 2026, Boardroom Lunch, Sydney *co-hosted by* ***McKinsey & Company***

→ **Senator the Hon Tim Ayres,** Minister for Industry and Innovation; Minister for Science
14 April 2026, Boardroom Dinner, Sydney *co-hosted by* ***Siemens***

→ **Hon Anoulack Chanthivong MP,** NSW Minister for Better Regulation and Fair Trading; Minister for Industry and Trade; Minister for Innovation, Science and Technology; Minister for Building; Minister for Corrections
22 April 2026, Boardroom Lunch, Sydney

→ **HE Vasyl Myroshnychenko,** Ambassador of Ukraine to Australia
23 April 2026, Boardroom Lunch, Melbourne

→ **Wouter van Wersch,** Executive Vice President International, Airbus
29 April 2026, Boardroom Lunch, Sydney

MAY 2026

→ **HE Ville Tavio,** Minister for Foreign Trade and Development, Finland; and **Hon Matt Thistlethwaite MP,** Assistant Minister for Foreign Affairs and Trade; Assistant Minister for Immigration
1 May 2026, Boardroom Forum, Sydney

→ **Hon Jarrod Bleijie MP,** Deputy Premier of Queensland; Minister for State Development, Infrastructure and Planning; Minister for Industrial Relations
7 May 2026, Boardroom Lunch, Brisbane *co-hosted by* ***Virgin Australia***

→ **EABC Annual Federal Budget Dinner with Philip Chronican,** Chair, NAB Group; **Professor the Hon Brendan O'Connor,** former Federal Labor Cabinet Minister; Industry Professor, RMIT; the **Hon Simon Birmingham,** former Federal Coalition Cabinet Minister; CEO, Australian Banking Association; **Jane Halton AO PSM,** former Secretary, Department of Finance; Council Member, ASPI; and **Dr Sally Auld,** Chief Economist, NAB (by videoconference)
12 May 2026, Corporate Dinner, Canberra *co-hosted by* ***National Australia Bank***

→ **Cath Bowtell,** Chair, IFM Investors
15 May 2026, Boardroom Lunch, Melbourne *co-hosted by* ***BHP***

→ **Hon Dr Daniel Mulino MP,** Assistant Treasurer and Minister for Financial Services
20 May 2026, Boardroom Dinner, Melbourne *co-hosted by* ***McKinsey & Company***

→ **Jim Betts,** Secretary, Department of Infrastructure, Transport, Regional Development Communications, Sports and the Arts
21 May 2026, Boardroom Lunch, Sydney *co-hosted by* ***ACCIONA***

→ **Cathy Raper,** First Assistant Secretary and Australia-EU FTA Chief Negotiator, Department of Foreign Affairs and Trade
25 May 2026, Business Roundtable (by Videoconference)

04. Corporate Programme

JUNE 2026

→Qatar Airways Network Recovery and Security Outlook with **Justin Kestel,** Regional Manager Australia & New Zealand**; David Craig,** Senior Vice President, Security; and **Toby Simmons**, Senior Manager, Strategic Sourcing, Global Business Services, Qatar Airways
3 June 2026, Business Roundtable (by Videoconference)

→FACCI-EABC: Benefits for European Business of the EU-Australia FTA with Australian Centre for International Trade Executive Director **Dr Prudence Gordon;** French Australian Chamber of Commerce & Industry CEO **Jerome Fournand;** and EABC CEO **Jason Collins**
9 June 2026, Business Roundtable (by Videoconference)

→ George Mina, Deputy Secretary, Trade and Investment Group, Department of Foreign Affairs and Trade
16 June 2026, Business Roundtable (by Videoconference)

→The EU-Australia Security and Defence Partnership with **Bernard Philip,** First Assistant Secretary International Policy, Department of Defence; and **Dr Christian Hirst,** First Assistant Secretary Europe Division, Department of Foreign Affairs and Trade
18 June 2026, Business Roundtable (by Videoconference)

→2026 EABC Business Mission to Europe
Brussels, Berlin, Helsinki (21-26 June 2026) & **London (29-30 June 2026)**

JULY 2026

→ Australia's Horizon Europe Opportunity with EABC Deputy Chair and the Group of Eight Chief Executive **Vicki Thomson;** EABC Board Member and Siemens Australia and New Zealand CEO **Peter Halliday;** and Frequentis Australasia Managing Director **Martin Rampl**
22 July 2026, Business Roundtable (by Videoconference)

→ EABC Business Mission to Europe Panel Discussion led by EABC Deputy Chair, former Federal Labor Cabinet Minister, and RMIT Industry Professor, Professor the **Hon Brendan O'Connor**; EABC Deputy Chair and the Group of Eight Chief Executive **Vicki Thomson**; and EABC CEO **Jason Collins**
28 July 2026, Business Roundtable (by Videoconference)












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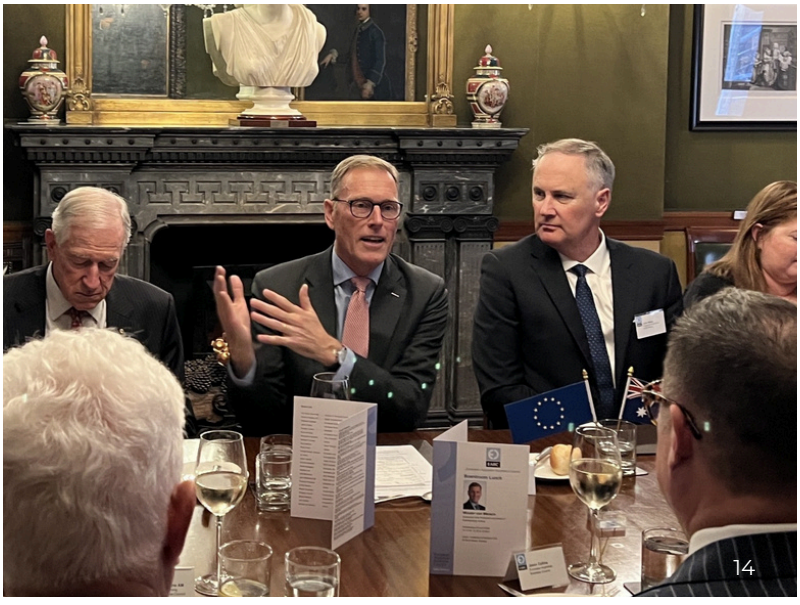


04. Corporate Programme

AUGUST 2026

→ **Hon Ros Bates MP,** Queensland Minister for Finance, Trade, Employment and Training
11 August 2026, Boardroom Lunch, Brisbane *co-hosted by* ***Siemens***

→**Hon Courtney Houssos MLC,** NSW Minister for Finance, Minister for Domestic Manufacturing and Government Procurement, Minister for Natural Resources
13 August 2026, Boardroom Lunch, Sydney

→**Jan Adams AO PSM,** Secretary, Department of Foreign Affairs and Trade
27 August 2026, Boardroom Lunch, Sydney *co-hosted by* ***Thales Group***

→**HE Mr Gabriele Visentin,** European Union Ambassador to Australia
27 August 2026, Farewell Reception, Sydney

SEPTEMBER 2026

→**Navigating the Modern Slavery Due Diligence Landscape: EU Reforms and Australia's Next Steps** with **Chris Evans,** Australian Anti-Slavery Commissioner, **Abigail McGregor,** Partner, Norton Rose Fulbright; **Nadia Youds,** Senior Human Rights Manager, Unilever; and **Laura Bacon,** Senior Policy Adviser and Modern Slavery Lead, Australian Institute of Company Directors (AICD)
1 September 2026, Business Roundtable (by Videoconference)

→ **EU-Australia Economic Partnership event** with the **EU Delegation to Australia**, **Global Victoria**, and **European Chambers of Commerce (Victoria)**
2 September 2026, Melbourne

→**Mike Burgess AM,** Director-General of Security, Australian Security Intelligence Organisation
4 September 2026, Boardroom Lunch, Sydney *co-hosted by* ***Thales Group***

→**EABC Delegation to Parliament House Canberra**
8-9 September 2026

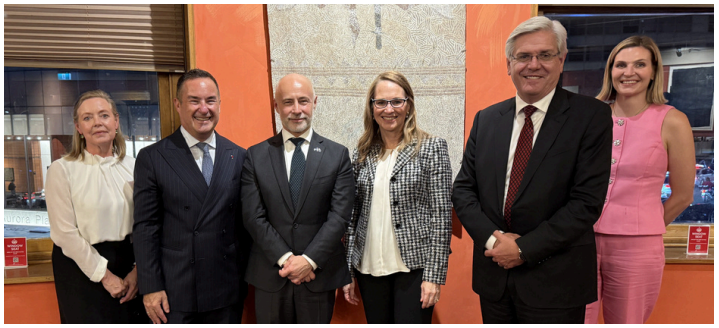
→**John Lonsdale PSM,** Chair, Australian Prudential Regulation Authority
16 September 2026, Boardroom Lunch, Sydney *co-hosted by* ***National Australia Bank***

→**Damien Walker,** Director-General, Queensland Department of the Premier and Cabinet
18 September 2026, Boardroom Lunch, Brisbane *co-hosted by* ***Herbert Smith Freehills Kramer***

→**Sarah Court,** Chair, Australian Securities and Investments Commission
22 September 2026, Boardroom Lunch, Melbourne *co-hosted by* ***Herbert Smith Freehills Kramer***

→**HE Mr Lawrence Meredith**, Ambassador of the European Union (EU) to Australia
24 September 2026, Boardroom Dinner, Sydney













04. Corporate Programme







OCTOBER 2026

→**Rob Heferen,** Commissioner, Australian Taxation Office
1 October 2026, Boardroom Lunch, Sydney *co-hosted by* ***McKinsey & Company***

→ **Daniel Westerman,** CEO, Australian Energy Market Operator
6 October 2026, Boardroom Lunch, Melbourne *co-hosted by* ***IFM Investors***

→ **Hon Roger Cook MLA,** Premier of Western Australia; Minister for Defence Industries; Tourism, Trade and Investment
8 October 2026, Boardroom Lunch, Perth *co-hosted by* ***Thales Group***

→ **Ross McInnes,** Group Chairman of the Board, Safran
14 October 2026, Boardroom Lunch, Sydney *co-hosted by* ***PwC Australia***

→ **Reception & Defence and Security Forum** with **NATO Parliamentary Delegation**
16 October 2026, Reception & Forum, Sydney

→ **The Honourable Ros Bates MP,** Queensland Minister for Finance, Trade, Employment, and Training
20 October 2026, Business Roundtable, Canberra *co-hosted by* ***Trade and Investment Queensland***

→ **EABC & The Group of Eight Joint Board Dinner**
20 October 2026, Boardroom Dinner, Sydney co-hosted by ***The Group of Eight*** *and* ***The University of New South Wales***

→ **Stéphane Séjourné,** European Commission Executive Vice-President for Prosperity and Industrial Strategy
22 October 2026, Sydney *co-hosted by* ***National Australia Bank***

→ **Victor Negrescu MEP,** Vice-President of the European Parliament
26 October 2026, Melbourne *co-hosted by* ***BDO Australia***



04. Corporate Programme

NOVEMBER 2026

→ **Australia's Ambassador-designate to Sweden, Finland and Latvia**
2 November 2026, Business Roundtable, Sydney co-hosted by the ***Swedish Australian Chamber of Commerce (SACC)*** and the ***Finnish Australian Chamber of Commerce (FACC)***

→ **EABC Annual General Meeting, Cocktail Reception & Dinner** with **Senator the Hon Don Farrell**, Minister for Trade and Tourism, Special Minister of State, and Deputy Leader of the Government in the Senate
5 November 2026, Sydney *co-hosted by* ***Austrade***

→ **Michael Coutts-Trotter,** Secretary, New South Wales Premier's Department
10 November 2026, Boardroom Lunch, Sydney *co-hosted by* ***McKinsey & Company***

→ **Annual EU-Australia Trade & Investment Forum**
12 November 2026, Business Forum, Sydney *co-hosted by* ***BDO Australia***

→ **Australia-EU Innovation and Industry Roundtable** with **Senator the Hon Tim Ayres**, Australian Minister for Industry and Innovation and Minister for Science
12 November 2026, Roundtable, Brussels *co-hosted by the* ***Group of Eight***

→ **Victorian State Election Forum** with former Federal Ministers EABC Deputy Chair **Professor the Hon Brendan O'Connor** and EABC Corporate Council Member the **Hon Kelly O'Dwyer**
23 November 2026, In-person and by videoconference

→ **MEDEF International Delegation to Australia**
26 November 2026, Business Roundtable, Sydney

DECEMBER

→ **Senator the Hon Penny Wong**, Minister for Foreign Affairs
1 December 2026, Boardroom Roundtable, Sydney

→ **Hon Chris Bowen MP,** Minister for Climate Change and Energy
3 December 2026, Boardroom Lunch, Sydney *co-hosted by* ***McKinsey & Company***















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05. Programme Highlights

Australia-Europe: A Year of Strategic Momentum

The past year marked a significant period of momentum in the Europe-Australia relationship, with major advances across trade, security and defence, research and innovation, critical minerals and economic cooperation. The EABC was proud to play a role in this progress, providing platforms for direct engagement between senior European and Australian leaders and the business and innovation community.

The engagements below capture some of the defining moments of this period, alongside a broader programme of high-level visits, roundtables and business dialogues that continued to strengthen the Europe-Australia relationship.

European Commission President Ursula von der Leyen

25 March 2026 | Sydney

The visit of **Her Excellency Ursula von der Leyen**, President of the European Commission, marked a defining moment in the EU-Australia relationship. During her historic visit, the Australian Government and European Commission announced three major outcomes: the conclusion of the **EU–Australia Free Trade Agreement** negotiations, the establishment of the **EU–Australia Security and Defence Partnership**, and an agreement to fast-track **Australia's association with Horizon Europe**, the EU's flagship research and innovation programme.

Together, these announcements represented a significant broadening of the partnership beyond trade, creating new frameworks for economic integration, security, research and innovation, sovereign capability and resilient supply chains. President von der Leyen also became the first woman and first European leader to address a **Joint Sitting of the Australian Parliament**, underscoring the significance attached to the relationship at the highest political level.

The EABC was honoured to host a special business luncheon with President von der Leyen in Sydney, co-hosted with the **Delegation of the European Union to Australia** and by Chair **Duncan Lewis AO DSC CSC** and CEO **Jeff Connolly** from **Thales Australia**, with the support of then EU Ambassador to Australia, **His Excellency Gabriele Visentin**. More than 300 representatives from business, government, diplomacy, universities, research institutions and trade and investment organisations joined.

The luncheon was hosted by the **Hon Ben Franklin MLC**, President of the NSW Legislative Council, and attended by **Her Excellency the Honourable Margaret Beazley AC KC**, Governor of New South Wales; the **Hon Anoulack Chanthivong MP**, NSW Minister for Industry, Trade and Science; and the **Hon Gregory Piper MP**, Speaker of the NSW Legislative Assembly. **Duncan Lewis AO DSC CSC**, EABC and Thales Australia Chair, reflected on the strategic importance of the visit, while **Vicki Thomson**, EABC Deputy Chair, delivered the Vote of Thanks.

In her keynote address, President von der Leyen described the next chapter of EU-Australia relations as one grounded in shared democratic values, strategic trust and long-term cooperation, highlighting the importance of the newly concluded agreements in strengthening economic resilience, supply chain diversification, research and innovation.








05. Programme Highlights

Commissioner Maroš Šefčovič

21 November 2025 | Melbourne

The EABC convened a high-level business dialogue with **Maroš Šefčovič**, European Commissioner for Trade and Economic Security, during his visit to Australia. The visit was particularly significant as the first visit by an EU Trade Commissioner to Australia since the launch of EU-Australia FTA negotiations in June 2018, providing an important opportunity for Australian and European business leaders to engage directly with the Commissioner at a critical stage of the negotiations.

The roundtable focused on the case for the swift conclusion of an ambitious **EU-Australia Free Trade Agreement**, as well as the EU's broader trade and economic security agenda. Discussions highlighted the growing importance of Australia and Europe working together as trusted and predictable partners in an increasingly volatile global environment, including across critical raw materials, clean energy, technology and resilient supply chains.

The EABC subsequently joined **Global Victoria** and the **Delegation of the European Union to Australia** to host a lunchtime reception with Commissioner Šefčovič at the **Investment Centre Victoria**. Hosted by the **Hon Danny Pearson MP**, Victorian Minister for Economic Growth and Jobs, and **Danni Jarrett**, CEO of Global Victoria, the reception brought together leaders from business and industry, chambers of commerce, universities and research institutions, government agencies and the diplomatic and consular corps. **Duncan Lewis AO DSC CSC**, EABC Chair, emphasised the urgency of strengthening ties between Australia and Europe, while **Jason Collins**, EABC CEO, highlighted the FTA's potential to unlock opportunities for businesses and consumers and support economic resilience and sovereign capability. Commissioner Šefčovič underscored the strategic and economic imperative of deepening the relationship, while **Professor Cecilia Hewlett**, Monash University Pro Vice-Chancellor (Europe), highlighted Australia's role of associating with Horizon Europe.





Executive Vice-President Stéphane Séjourné

22 October 2026 | Sydney

The EABC hosted a private roundtable with **Stéphane Séjourné**, Executive Vice-President of the European Commission, focused on European industrial capability, economic security and competitiveness. Co-hosted with **National Australia Bank** and EABC Major Partner NAB, with **Philip Chronican**, Chairman of the NAB Board, as co-host, the roundtable brought together a group of Australian Chairs and CEOs for a candid discussion on shared economic and public policy priorities.

The roundtable provided an important opportunity to highlight Australia's role as a strategic and trusted partner for Europe. Beyond its role as a reliable supplier of critical raw materials and an important market for European goods and services, Australia offers complementary strengths in capital, technology, advanced manufacturing, innovation, clean energy, defence capability and resilient supply chains. As Europe seeks to strengthen its competitiveness, economic security and industrial resilience, participants underscored the potential for closer Australia-Europe cooperation to advance these shared objectives. They also noted the importance of ensuring that evolving European industrial, investment and procurement settings, including elements of the emerging 'Made in Europe' agenda, strengthen European capability while remaining open to collaboration with trusted partners.








05. Programme Highlights

Annual Federal Budget Dinner

12 May 2026, Canberra *co-hosted by* ***National Australia Bank***

The EABC's annual Federal Budget Dinner brings together senior government, parliamentary, and business leaders for an evening of discussion on the Federal Budget, Australia's economic outlook and the policy priorities shaping the business environment. Co-hosted by EABC Major Partner **National Australia Bank**, the EABC thanks **Philip Chronican**, NAB Chair; **Jaron Stallard**, our NAB host; **Dr Sally Auld**, Chief Economist; and the entire **NAB team** for their continued partnership.

The EABC was joined by Ministers and Assistant Ministers who outlined their portfolio priorities and the 2026-27 Federal Budget, while welcoming closer EU-Australia economic cooperation. Their remarks reflected the government's focus on managing geopolitical and energy security challenges while advancing industry policy, skills, defence capability, the clean energy transition and major project delivery. Ministers also highlighted Budget measures to strengthen supply chain resilience, improve business conditions, address housing affordability and intergenerational equity, and bolster Australia's economic security through international partnerships, including with the EU and UK.

We were honoured to welcome the **Hon Dr Anne Aly MP**, Minister for Small Business, International Development and Multicultural Affairs; **Senator the Hon Tim Ayres**, Minister for Industry, Innovation and Science; the **Hon Pat Conroy MP**, Minister for Defence Industry, International Development and the Pacific; **Senator the Hon Don Farrell**, Minister for Trade and Tourism and Special Minister of State; the **Hon Andrew Giles MP**, Minister for Skills and Training; the **Hon Pat Gorman MP**, Assistant Minister to the Prime Minister, for the Public Service, and for Employment and Workplace Relations; the **Hon Dr Andrew Leigh MP**, Assistant Minister for Productivity, Competition, Charities and Treasury; the **Hon Matt Thistlethwaite MP**, Assistant Minister for Foreign Affairs, Trade and Immigration; and **Senator the Hon Murray Watt**, Minister for the Environment and Water.

A key highlight was NAB Chief Economist **Dr Sally Auld's** analysis of the Budget, framed by the Treasurer around intergenerational equity, restraint, resilience and reform. The expert panel featured **Philip Chronican**, NAB Chair; **Professor the Hon Brendan O'Connor**, EABC Deputy Chair and former Labor Cabinet Minister; The **Hon Simon Birmingham**, Australian Banking Association CEO and former Coalition Cabinet Minister; and **Jane Halton AO PSM**, ASPI Council Member, CEPI Chair and former Finance and Health Secretary. We were also honoured to hear from then EU Ambassador to Australia **HE Mr Gabriele Visentin**, alongside remarks from EABC Chair **Duncan Lewis AO DSC CSC** and EABC Honorary Treasurer **Jade Dixon**.













05. Programme Highlights













EABC Delegation to Parliament House

8-9 September 2026, Canberra

The EABC Delegation visited Parliament House in Canberra for its annual programme of engagement with senior Australian Government, Opposition, parliamentary, and public service representatives on the policy settings shaping Australia's trade, investment, and business environment. The delegation was led by EABC Chair **Duncan Lewis AO DSC CSC**, Co-Deputy Chairs **Professor the Hon Brendan O'Connor** and **Vicki Thomson**, together with CEO **Jason Collins**.

The programme focused on productivity, investment, sovereign capability, defence, health and innovation, with Europe central to discussions on the **EU-Australia FTA**, **Security and Defence Partnership**, **Horizon Europe**, critical minerals and advanced manufacturing.

Discussions with Deputy Prime Minister and Minister for Defence the **Hon Richard Marles MP** and Minister for Defence Industry and Minister for Pacific Island Affairs the **Hon Pat Conroy MP** focused on Australia's strategic outlook, defence capability, procurement reform and opportunities for deeper Europe-Australia cooperation on sovereign capability, supply chains and resilience.

Trade policy and the EU-Australia FTA were central themes in meetings with Assistant Minister for Foreign Affairs, Trade and Immigration, the **Hon Matt Thistlethwaite MP,** and DFAT Deputy Secretary, Trade and Investment Group, **George Mina.** Economic, investment and financial services settings were discussed with Assistant Treasurer and Minister for Financial Services, the **Hon Dr Daniel Mulino MP;** Assistant Minister for Productivity, Competition, Charities and Treasury, the **Hon Dr Andrew Leigh MP** and Australian Treasury Deputy Secretary, International, Corporate and Investment Group, **Katrina Di Marco**.

With the support of **AstraZeneca**, the delegation held a Health Policy Forum with Minister for Health and Ageing, Minister for Disability and the NDIS, the **Hon Mark Butler MP**. Discussions with senior Health Department officials **Ross Hawkins**, A/g Deputy Secretary, Systems Strategy Group; **Matthew Short**, Assistant Secretary, International Strategies Branch; and **Andrew Rintoul**, Assistant Secretary, Pharmaceutical Assessment Branch, highlighted the contribution of European companies to innovation, manufacturing, employment and investment.

On industry, innovation and R&D, discussions with Minister for Industry and Innovation and Minister for Science, **Senator the Hon Tim Ayres**, covered the Future Made in Australia agenda, sovereign capability and the opportunities presented by Australia's association with Horizon Europe from 2027.

The delegation met Leader of the Nationals and Shadow Minister for Trade, Investment and Tourism **Senator the Hon Matthew Canavan** to exchange views on the EU-Australia FTA and its implications for Australia.

A working lunch and roundtable co-convened with **Zoe McKenzie MP**, Co-Chair of the Parliamentary Friends of the European Parliament and Deputy Chair of JSCOT, brought together Members and Senators from both Committees, including **Steve Georganas MP**, **Dr Trish Cook MP**, **Tania Lawrence MP**, **Senator Dr Jess Collins**, t**he Hon Michelle Landry MP**, **Senator Andrew McLachlan CSC**, **Senator Jacinta Nampijinpa Price** and **Leon Rebello MP**.

The delegation also engaged with **Phillip Coorey**, National Political Editor of the Australian Financial Review, and **Ryan Heath**, POLITICO Australia Launch Editor, on Canberra's political and policy environment.

06. Business Mission to Europe

In June 2026, the EABC took its **19th Annual Business Mission to Europe**, travelling to **Brussels**, **Berlin** and **Helsinki**, followed by a programme in **London**, with additional engagements in **Prato**, **Italy**, hosted by EABC Partners the **Group of Eight** and **Monash University**.

The Mission took place at a pivotal moment in Australia's relationships with the EU and UK, following the conclusion of the **EU-Australia FTA** negotiations, establishment of the **EU-Australia Security and Defence Partnership**, and Australia's forthcoming association with **Horizon Europe from 2027**. At the same time, Australia and the United Kingdom continue to deepen cooperation through **AUKUS**, the **UK–Australia FTA**, and growing collaboration in areas including defence industrial capability, critical technologies, artificial intelligence, research, and investment. Discussions focused on translating this new strategic alignment into practical opportunities across trade and investment, defence and security, critical minerals, advanced manufacturing, clean energy, digital technologies, research and innovation.

This year's Mission was led by EABC Deputy Chairs **Professor the Hon Brendan O'Connor**, Professor of Practice, Workforce Skills & Innovation at RMIT University, and **Vicki Thomson**, Chief Executive & Board Director of the Group of Eight, together with EABC CEO **Jason Collins** and COO **Jo Johns** and joined by then Ambassador of the European Union to Australia, Mr **Gabriele Visentin**. The Mission was supported by Australia's diplomatic and trade representatives across Europe, including **HE General Angus Campbell AO DSC**, Australian Ambassador to the EU, Belgium, Luxembourg and NATO; **HE Ms Natasha Smith**, Australian Ambassador to Germany; **HE Ms Frances Sagala**, Australian Ambassador to Finland, Sweden and Latvia; **HE Mr Arto Haapea**, Finnish Ambassador to Australia; **HE the Hon Jay Weatherill AO**, Australian High Commissioner to the UK; and **Elisabeth Bowes PSM**, Deputy High Commissioner to the UK.





BRUSSELS

The Brussels programme commenced with a briefing and working lunch hosted by **HE General Angus Campbell AO**, Australian Ambassador to the European Union, Belgium, Luxembourg and NATO, followed by a briefing from **Dr Paul Grimes PSM**, CEO of Austrade and EABC Board Member. That evening, delegates attended a reception hosted by longstanding EABC supporters **Paul** and **Sylvie de Moor** of **Kreglinger** at the **Château de Releghem**, with remarks from then Ambassador of the European Union to Australia **HE Mr Gabriele Visentin** and **Professor the Hon Brendan O'Connor**, EABC Deputy Chair. The following day, the delegation met with **Bernd Lange MEP**, Chair of the European Parliament's Committee on International Trade; **Ekaterina Zaharieva**, European Commissioner for Startups, Research and Innovation; **Maria Cristina Russo**, Deputy Director-General for Innovation, Prosperity and International Cooperation; and **Suzanne Lynch**, Bloomberg Brussels Bureau Chief.

The programme continued at NATO Headquarters with **Tarja Jaakkola**, Assistant Secretary General for Defence Industry, Innovation and Armaments; **Dr Daniel Hilgert** and **Borbála Tóth**, NATO Senior Space Coordinators; and **Ambassador Kevin Hamilton**, Deputy Assistant Secretary General for Partnerships. A reception at the Australian Ambassador's Residence, hosted by **HE General Angus Campbell AO**, featured **Tomas Baert**, Trade Adviser to European Commission President Ursula von der Leyen, with support from **David Brightling**, Deputy Head of Mission. On 23 June, the delegation met **Markus Beyrer**, Director General of BusinessEurope, and **Eleonora Catella**, Deputy Director, before a European Parliament roundtable led by **Seán Kelly MEP**, Chair of the Delegation for Relations with Australia and New Zealand, and **Željana Zovko MEP**, AFET Rapporteur on strategic political relations with Australia, alongside **Dr Tobias Cremer MEP**, **Gabriele Bischoff MEP**, **Kris Van Dijck MEP** and **Barry Cowen MEP**. The Brussels programme concluded witha business roundtable over lunch with **David O'Sullivan**, EU Sanctions Envoy.





06. Business Mission to Europe

BERLIN

The Berlin programme commenced with a working dinner and briefing hosted by **HE Ms Natasha Smith**, Australian Ambassador to Germany, together with **Rod Commerford**, Austrade Trade and Investment Commissioner and Deputy Consul-General, Frankfurt. On 24 June, the delegation met **Dr Volker Treier**, Chief Executive of Foreign Trade and Executive Board Member of the German Chamber of Commerce and Industry (DIHK); **Dr Nils Schmid**, Parliamentary State Secretary at the Federal Ministry of Defence; and **Florian Hahn**, Minister of State for Foreign Affairs. The delegation then visited EABC Major Partner **Siemens** at Siemensstadt, before participating in a Germany-Australia Business Forum with **Jan Rinnert**, Board Member of the Asia-Pacific Committee of German Business, and **Moritz Fink** and **Christian Madsen**, members of the APA.



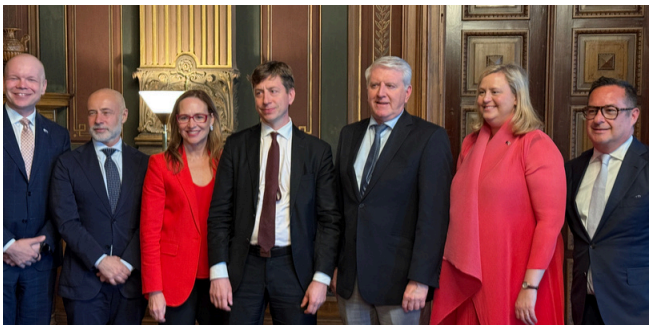
The Berlin programme concluded with a dinner hosted by **Dr Roland Busch**, President and CEO of Siemens AG, and emceed by **Keith Ritchie**, Head of Communication, Marketing and Government Affairs, Siemens Australia and Pacific. The fireside discussion was moderated by **Peter Halliday**, CEO of Siemens Australia and New Zealand and EABC Board Member, and featured **HE Ms Natasha Smith**; **Florian Hauer**, State Secretary for the Government of Berlin; **Stefan Rouenhoff**, Parliamentary State Secretary at the Federal Ministry for Economic Affairs and Energy; and **Professor Bronwyn Fox AO**, Honorary President of the German-Australian Chamber of Commerce and Industry and UNSW Deputy Vice-Chancellor Research and Enterprise.





HELSINKI

The Helsinki programme began with a meeting hosted by **Elina Valtonen**, Finnish Foreign Minister, followed by an engagement with **Sakari Puisto**, Finnish Minister of Economic Affairs. The delegation visited Nokia's headquarters in Espoo, where they heard from **Jonne Soininen**, Head of Open Source and Technology Vision; **Leena Ollitervo**, Deputy Chief Geopolitical and Government Relations Officer; and **Ben Saint**, Head of Geopolitics and Government Relations, Oceania. That evening, delegates were joined by **HE Ms Frances Sagala**, Australian Ambassador to Finland, Sweden and Latvia; **HE Mr Arto Haapea**, Finnish Ambassador to Australia; **Group Captain Sarah Stalker**, Defence Attaché to Denmark, Sweden, Finland and Norway; **Catherine Hill**, Austrade Trade and Investment Commissioner for the Netherlands, Nordics and Baltics; **Kerstin Toivesdotter**, Austrade Investment Director; and **Dr Christian Fjäder**, Managing Director, Geostrategic Intelligence Group and Expert Associate, ANU National Security College.





On the final day, the delegation was hosted by **Ville Tavio**, Finnish Minister for Foreign Trade and Development, for a working breakfast, before visiting the **VTT Technical Research Centre of Finland**, hosted by **Janica Ylikarjula**, Vice President, International Affairs and Policy; **Tauno Vähä-Heikkilä**, Director, Strategic Partnerships; and **Soile Kankaanpää**, Executive Vice President, Customer Operations. A Finland–Australia Business Forum was then hosted by **Aaro Cantell**, Chair of the Confederation of Finnish Industries and Chair of Normet Group, together with **Dr Ulla Heinonen**, Executive Vice President, Green Growth, and brought together **Nora Steiner-Forsberg**, Executive Vice President, Wärtsilä; **Dr Erja Turunen**, Executive Vice President, Digital Technologies, VTT; **Jarmo Santala**, Strategic CFO, Finnish Minerals Group and Board Member, Finnish Battery Chemicals; **Henrik Klobut**, Investor Relations Manager, IQM; and **Professor Ilkka Niemelä**, President of Aalto University. The programme also included a visit to **Helsinki Shipyard** with **Kim Salmi**, Managing Director of Helsinki Shipyard and CEO of Deep Future Engineering Oy; **Antti Leino**, Director of Public Affairs, Group Davie; and **Jussi Lehtinen**, Vice President of Sales & Marketing, before an engagement with **Mikko Hautala**, Chief Geopolitical and Government Relations Officer and Chair of Nokia Defense.



06. Business Mission to Europe

LONDON

The London programme commenced with a briefing at Stoke Lodge with senior Australian High Commission officials, including **Elisabeth Bowes PSM**, Deputy High Commissioner; **Air Commodore Matthew Harper**, Head of the Australian Defence Staff in London; **Marcus Lumb**, Minister-Counsellor (Political, Economic and Public Diplomacy); and **Stephanie Gorecki Natik**, Minister-Counsellor (Economic), Treasury. The delegation then met with CT Group's **Mark Domitrak**, Global Head of Research; **David Hogan-Hern**, Global Sector Lead, Defence; and **Alan Eager**, Associate Director. At Australia House, the delegation was honoured to welcome **The Hon Julia Gillard AC**, 27th Prime Minister of Australia and Chair of the Wellcome Trust, for a lunch co-hosted by **Aneka Manners**, Executive Europe on behalf of EABC Major Partner **National Australia Bank**. Further meetings included with **Emma Owens**, International Critical Minerals Lead, Department for Business and Trade; **Sophia Brecknell**, Joint Head of the FCDO–DESNZ International Energy Unit; **David Crowe**, Europe Correspondent, The Sydney Morning Herald and The Age; and **Professor Duncan Ivison**, President and Vice-Chancellor of The University of Manchester.

The London programme also included a business dinner convened by EABC Corporate Council Member **Philip Aiken AM**, with **Sir David Higgins**, Chair of United Utilities; **Leo Quinn**, Executive Chair of WH Smith; **Isaac Levido OBE**, Founding Partner of Fleetwood Strategy; **Tristan Lovegrove**, Group Treasurer of BHP; and **Cyrus Kapadia**, CEO and Co-Head of European Investment Banking, Lazard UK. The following day, the delegation met **Rohan Churm**, Executive Director for Monetary Policy, Bank of England, together with **Josh Martin**, Economic Adviser, and **Zaar Khan**, Senior Economist. Then at the House of Lords, the delegation was joined by **HE the Hon Jay Weatherill AO** for meetings with **Seema Malhotra MP**, Minister for the Indo-Pacific and Minister for Equalities; **The Rt Hon. the Lord (John) Spellar**, UK Trade Envoy to Australia; and **The Rt Hon. the Lord (William) Hague of Richmond**, Chancellor of the University of Oxford, President of the Britain-Australia Society and Senior Vice President of the Royal United Services Institute.









PRATO, ITALY

Following the Mission, a number of delegates participated in a high-level programme at the **Monash University Prato Campus**, hosted by EABC Deputy Chair **Vicki Thomson**, Group of Eight Chief Executive, **Professor Sharon Pickering**, Monash University Vice-Chancellor, and **Professor Cecilia Hewlett**, Monash Pro Vice-Chancellor (Europe). The programme included a roundtable on security, openness and geostrategic opportunity in EU-Australia research collaboration through Horizon Europe, with **HE Ms Julianne Cowley**, Australian Ambassador to Italy; **Professor Kurt Deketelaere**, League of European Research Universities; and **Anders Henriksen**, former Head of Counterintelligence at the Danish Intelligence and Security Service. The Prato programme concluded with a celebration of the 25th anniversary of the Monash University Prato Campus.



07. Board Members



Duncan Lewis AO DSC CSC (Chair)
Chair, Thales Australia; Professor Practice in National Security, Australian National University. *Formerly Director General, Australian Security Intelligence Organisation (Australian Government); Security Department of Defence (Australian Government); National Security Adviser to two Prime Ministers and the Federal Government (Australian Government); Australian Ambassador to Belgium, the European Union, Luxembourg and NATO (Australian Government); Major-General, Australian Army & Commander, Special Operations Command (Australian Government); and Commander, United Nations Transitional Administration Timor Leste.*



Vicki Thomson (Deputy Chair)
Chief Executive & Board Director, the Group of Eight Universities Australia; Founding Member, University Foreign Interference Taskforce (Australian Government); Director, Multiple Sclerosis Australia; Recipient of the Insignia of the Knights in the Ordre des Palmes Académiques. *Formerly Board Member, Australian Government's Australia-China Council; Member, Australia's New Colombo Plan Reference Group (Australian Government); Executive Director, Australian Technology Network of Universities; Director, Communications, Universities Australia; Chief of Staff to the Premier of South Australia (Government of South Australia); and Political Reporter, Australian Broadcasting Commission.*



Professor the Hon Brendan O'Connor (Deputy Chair)
Professor of Practice, Workforce Skills & Innovation, RMIT University; *Former Federal Minister in the Australian Government, including Minister for Skills and Training, Minister for Employment, Minister for Immigration and Citizenship, Minister for Small Business, Minister for Homelessness, Minister for Housing, Minister Assisting for School Education, Minister for Human Services, Minister for Privacy and Freedom of Information, Minister for Justice, Minister for Home Affairs, Minister for Employment Participation; and Federal Shadow Minister for Defence, Shadow Minister for Small and Family Business, Shadow Minister for Science, Shadow Minister for Employment and Industry, Shadow Special Minister of State, Shadow Minister for Employment and Workplace Relations; among other roles.*



Jade Dixon (Treasurer)
Sydney Managing Partner, PwC Australia. *Formerly Director, Sport Matters; former Chief Financial Officer, Riversdale Group; Tax Manager of Ports Businesses, Asciano Limited; and Manager (Private Clients), PwC.*



Hon Nick Greiner AC (Chair Emeritus)
Director, Gabane. *Formerly Consul-General of Australia to New York; Premier and Treasurer of New South Wales; Federal President, Liberal Party of Australia; Chairman or Deputy Chairman of Harper & Row (Australasia), British American Tobacco (Australia), Bradken, Citigroup (Australia), Coles Myer Ltd, Rothschild (Australia), Stockland Trust, QBE Insurance and Castle Harlan Australian Mezzanine (amongst others); Governor, CEDA; and Adviser, Wattle Hill RHC Fund and McKinsey & Company.*



Alastair Walton (Chair Emeritus)
Co-Founder and Partner, Dyne Capital. *Formerly Consul-General of Australia to New York; Consul-General & Senior Trade Commissioner to Houston, Texas; former Co-Chair & Managing Director, Goldman Sachs Australia; Director, Film Finance Corporation, Great Barrier Reef Foundation and Australian Business Community Network; Member, Australian Financial Services Advisory Council; and Chair & Partner, BKK Partners.*



Graham Bradley AM
Chair, Virgin Australia International Holdings, Infrastructure NSW, Waveconn Group Holdings Management, Symphony Infrastructure Partners, Shine Justice Ltd, Ensemble Theatre; Director, Tennis Australia; and Member, UNSW Business School Advisory Council. *Formerly Chair, EnergyAustralia, HSBC Australia, Anglo American Australia, GrainCorp, Stockland Corporation and Po Valley Energy Ltd; Director, GI Dynamics; President, Business Council of Australia; Deputy President, The Takeovers Panel; Managing Director, Perpetual Limited; and National Managing Partner, Blake Dawson (now Ashurst).*



Julian Carrigan
Managing Partner Sydney, Lead of Partner Public and Social Sector Practice in Australia, McKinsey & Company. *Formerly Partner, United Kingdom, McKinsey & Company; and Manager, across several Strategy and Operations portfolios, Boral.*



Cathryn Carver
Group Executive, Corporate and Institutional Banking (C&IB), National Australia Bank (NAB); Chair, JBWere; and Member, Chief Executive Women. *Formerly Executive Coverage & Chief Customer Officer, Corporate & Institutional Banking, NAB; leadership roles at ANZ, Westpac, and Macquarie Bank.*



Judith Crompton
Chair, House of Travel Australia; Non-Executive Director, Redion Australia & New Zealand (wholly owned by Generali Group), Non-Executive Director Business Events Sydney Ltd, Member Aviation Advisory Committee to Destination NSW, Member, Chief Executive Women. *Formerly NSW Chair, Australian British Chamber of Commerce; CEO - Asia Pacific & EMEA, Cover-More Group; Chief Commercial Officer, Virgin Australia; Head of Global Corporate & Industry Sales, Etihad Airways; Regional General Manager NSW and UK&EU, Qantas Airways.*



Melanie Evans
CEO, ING Australia; Board Member and Deputy Chair, Australian Banking Association; Chair, Business Council of Australia's Women's Workforce Participation Committee; Member, Chief Executive Women. *Formerly Head of Retail Bank, ING Australia; Director Marketing, Sales & Service, Business Bank, Westpac; General Manager, Service Revolution & Transformation, Westpac; Head of Home Ownership, Westpac; and leadership roles, BT Financial Group.*

07. Board Members



Stephen Forshaw
Chief Representative for Australia, New Zealand and the Pacific, and Head of External Affairs, Asia Pacific Region, for Airbus; Board Member, Certis Security (Private), Perfection Fresh Australia, and Mandai Park Holdings (parent company of the Singapore Zoo precinct); Member of the Australian Government's Jet Zero Council and the EU-Pacific Business Champions Group. *Formerly Managing Director (Australia & New Zealand), and Head of Public Affairs, Temasek; Senior Director of Corporate Communications Asia Pacific Region, Microsoft; and Vice President Public Affairs, Singapore Airlines.*



Dr Paul Grimes PSM
Chief Executive Officer, Austrade. *Formerly Secretary of the Department of Sustainability, Environment, Water, Population, and Communities; Secretary of the Department of Agriculture; Chief Executive of the Department of Treasury; Secretary of the NSW Department of Treasury; Coordinator-General for Environment, Energy and Science; and Chair, NSW Net Zero Commission.*



Dr Marie Guillet
Country President Australia and New Zealand, AstraZeneca. *Formerly VP Global Franchise Head AstraZeneca OBU, Global Commercial Head ADC Pan-HER2, Head of Haematology and Immuno-Oncology Bladder Cancer (EU & Canada), OBU Commercial Head WESE and CEEBA (ad-interim), Head of Haematology (EU & Canada), AstraZeneca; and Business Unit Director Oncology/Haematology - Canada Affiliate, among other roles, Amgen.*



Peter Halliday
Managing Director, Siemens. *Formerly Energy and Performance Services, Global Head of Energy and Performance Services Australia, Siemens; Head of Building Performance & Sustainability (Senior Vice President), Siemens; Senior Vice President, Siemens; and Senior Vice President Building Technologies ASEAN, Siemens.*



Brett Himbury
Chair, Stafford Capital Partners; Non Executive Director, Lander and Rogers, Angle Auto Finance, Bluestone Home Loans, and Angle Finance; and Senior Business Advisor, Childhood Dementia Initiative. *Formerly Chief Executive, IFM Investors; Non Executive Director, QIC; and Managing Director, Tyndall Investment Management.*



Stephen Johns
Chair, Goodman Group; and Board Member, Garvan Institute of Medical Research. *Formerly Chair, Brambles Ltd; former Chair, Leighton Holdings Limited; Chair, Spark Infrastructure Group; Executive Director, across various portfolios including Group Finance Director, Westfield Holdings Ltd; and Board Member, Westfield Holdings Ltd.*



Andrew Low
Executive Chair, Australian British Chamber of Commerce, Cobden Reid, Genea Biomedx Advance, and CML Entertainment Finance; Director of the Trust, Bell Shakespeare Company; and Writer, Prospect Magazine. *Formerly Director, Hunter Ferdinand Healthcare; Global Head of Investment Banking, CLSA; Chair, CLSA Australia, and PRP Group; Head of Asia, Macquarie Capital; COO and Chair of the Global Operating Committee, Macquarie Capital Advisors; Co-Head, Global Financial Institutions Group, Macquarie Group; and Member, Australian Government's Takeovers Panel, and Australian Government's Finance & Technology Centre Advisory Group.*



Andrew McCallum
Global Manager, Trade and Market Access, Meat & Livestock Australia (MLA). *Formerly Group Manager, Trade Access & Market Information and International Business Manager, Trade & Market Access, Meat & Livestock Australia; General Manager, Solutions Marketing & Research Pty Ltd; and Marketing Services Manager, North Asia, Middle East, Americas & Europe, Australian Meat & Livestock Corporation (AMLC).*



Martin Merrick
President, Volvo Group Australia. *Formerly Senior Vice President, Retail Development, Volvo Group Australia; Managing Director, Volvo Trucks UK; and Aftermarket Director, General Manager, Reception Engineer, Volvo Trucks UK.*



Taine Moufarrige
Representative, Servcorp; Co-founder Light Energy Australia; Director, ility APAC and MySDA (as part of Enliven Housing); Consultant, Corner Soul Advisory; and Council Member, Sydney Symphony Orchestra. *Formerly Executive Director and Non-Executive Director, Servcorp; CEO, Nualight ANZ; Member, NSW Government Investment and Export Advisory Panel and Multicultural Advisory Panel; Director and Chair of the Sydney Leadership Group, Youngcare.*



Robert Nicholson
Senior Advisor, Herbert Smith Freehills Kramer (HSFK); Non Executive Director, Port of Melbourne, Electro Optic Systems, Baker Heart and Diabetes Institute; Chair, Alinta Energy; and Landcare Australia. *Formerly Chair, Herbert Smith Freehills; Director, Nucleus Network; and Partner, and Corrs Chambers Westgarth.*

07. Board Members



Mark Rigotti
Managing Director & CEO, Australian Institute of Company Directors (AICD); Chair, Global Network of Director Institutes (GNDI); Member, Financial Services Institute of Australia; and Non Executive Director, Smartgroup Corporation. *Formerly Global CEO, and Managing Partner, Clients & Industries, Herbert Smith Freehills (HSF); Chair, Open Society and Common Purpose Taskforce (The University of Sydney), and Redkite Children's Charity; and Non Executive Director, Australia Korea Business Council.*



Emilio Romeo
Chief Executive Officer, Indara. *Formerly CEO, Australia and New Zealand, Ericsson, and a member of the Leadership Team across South-East Asia, India and Oceania. Former Board Member of the Australian Mobile Telecommunications Association (AMTA), including Chair of the AMTA Finance & Audit Committee; Former Advisory Board Member of the Melbourne Networked Society Institute (University of Melbourne); Former Board Member of the Australian Industry Group (Ai Group) Victoria; and Former Member of the CEO Forum.*



Simon Rothery
CEO, Goldman Sachs Australia & New Zealand; Member, Goldman Sachs Asia-Pacific Management Committee and Asia-Pacific Securities Operating Committee; Board Member, Australian Financial Markets Association, Murdoch Childrens Research Institute and Swimming Australia; Member, Business Council of Australia, Great Barrier Reef Foundation, and Champions of Change Founding Group. *Formerly Co-CEO, Goldman Sachs & Partners and Goldman Sachs JBWere; and Director, UBS Australia.*



John Weber
Chair, Frequentis Australasia, Kord Group, and Paypa Plane; Board Director, Australian Maritime Systems Group, and DIMEO. *Formerly Chair, Airservices Australia, Board Director, Western Sydney Airport Corporation; and Managing Partner, DLA Piper Australia, and Minter Ellison.*



David Whiteley
Global Head of External Relations, IFM Investors; President, Australian Council of Superannuation Investors; Advisory Board Member (Department of Management and Marketing), The University of Melbourne; and Governor, AmCham Victoria. *Formerly founding Chief Executive, Industry Super Australia; and Board Director, HESTA, AustralianSuper, and Superannuation Trust of Australia.*



Brett Wickham
Immediate Past Managing Director, ACCIONA Energy Australia; and Director, Wickham Consulting. *Formerly Director, Engineering, Construction & Operations, ACCIONA Australia; Director, Projects Organisation, ACCIONA Spain; Director, Construction & Operations, ACCIONA South Africa; and Manager, Forecasting & Reliability, Victorian Networks Energy Corporation.*



08. Membership and Structure

Our members include major European and Australian companies, covering almost every sector of the economy. They are united by the ambition to drive a stronger, smarter, and more sustainable future for both regions, through intensified collaboration.

Major Partners

acciona

AIRBUS

AstraZeneca

Australian Government
Australian Trade and Investment Commission

BHP

DYNO NOBEL

FREQUENTIS
FOR A SAFER WORLD

Goldman Sachs

GROUP OF EIGHT AUSTRALIA

HERBERT SMITH FREEHILLS KRAMER

IFM Investors

ING

McKinsey & Company

mla
MEAT & LIVESTOCK AUSTRALIA

nab

pwc

QATAR AIRWAYS القطرية

SERVCORP

SIEMENS

THALES
Building a future we can all trust

VOLVO

08. Membership and Structure

Corporate Partners





































































08. Membership and Structure

EABC Board

Duncan Lewis AO DSC CSC, Chair
Vicki Thomson, Deputy Chair
Hon Brendan O'Connor, Deputy Chair
Jade Dixon, Treasurer
Hon Nick Greiner AC, Chair Emeritus
Alastair Walton, Chair Emeritus

Graham Bradley AO
Julian Carrigan
Cathryn Carver
Judith Crompton
Melanie Evans
Stephen Forshaw
Dr Paul Grimes PSM
Dr Marie Guillet
Peter Halliday
Brett Himbury
Stephen Johns
Andrew Low
Andrew McCallum
Martin Merrick
Taine Moufarrige
Robert Nicholson
Mark Rigotti
Emilio Romeo
Simon Rothery
John Weber
David Whiteley
Brett Wickham

EABC Corporate Council

Philip Aiken AM
Yasmin Allen AM
Angus Armour
Hon Dr Annabelle Bennett AC SC
Christian Bennett
Hon Mark Birrell AM
Hon Anna Bligh AC
Joerg Boeckeler
Vivienne Bower
Stephen Brady AO CVO
Jillian Broadbent AC
Kate Carnell AO
Joseph Carrozzi AM
Philip Chronican
John Coates AC
Jeff Connolly
Hon Helen Coonan
Philip Corne
General the Hon Sir Peter Cosgrove AK AC (Mil) CVO MC (Ret'd)
Caroline Cox
Dr Wendy Craik AM
Charles Curran AC
Karine Delvallée
Paul de Moor
John WH Denton AO
Alexis de Pelleport
Simone Desmarchelier
Hon Alexander Downer AC
David Epstein
Håkan Eriksson
Dr Stephanie Fahey
Rachael Falk
Professor Allan Fels AO
Stephen Fitzgerald AO
David Gall
Peter Grey AM
Professor Francis Gurry AO
Jane Halton AO PSM
Peter Harris AO
Sir David Higgins
Sue Horlin
Sir Angus Houston AK AFC
Justin Howden
Belinda Hutchinson AC
Professor Duncan Ivison
Gavin Jackman
Chris Jenkins
Paul Koenig Adam Lai
Marcus Laithwaite
Dr John Laker AO
Christophe Lecourtier AO
Stephen Loosley AM
John Lydon
Kevin McCann AO
Paul McClintock AO
Ross McInnes
John McMurtrie AM
Greg Medcraft
Russell Miller AM
Max Moore-Wilton AC
Bruce Morgan
Hugh Morgan AC
Sue Morphet
David Neal
Hon Dr Brendan Nelson AO
Hon Kelly O'Dwyer
James Palmer Nick Park
Dr Martin Parkinson AC PSM
Hon Mike Rann AC CNZM
Pedro Rebelo de Sousa
Hon Andrew Robb AO
François Romanet
Professor Mark Scott AO
Tony Shepherd AO
Xavier Simonet
Hon Warwick Smith AO
David Thodey AO
Lucy Turnbull AO
Michael Ullmer AO
Peter Varghese AO
Peter Woolcott AO

EABC Secretariat

Jason Collins, *Chief Executive Officer*
Jo Johns, *Chief Operating Officer*
Caragh Heugh Johnson, *Director, Policy & Institutional Affairs*
Manon Koopman, *Policy & Research Officer*
Sarah Kostoglou, *Communications & Projects Officer*
Sharmini Caldwell, *Events Coordinator*
Gigi De Leon, *Office Coordinator*

EABC Major Partners

Acciona
Airbus
AstraZeneca
Austrade
BHP
Dyno Nobel
Frequentis
Goldman Sachs
The Group of Eight
Herbert Smith Freehills Kramer
IFM Investors
ING Australia
McKinsey & Company
Meat & Livestock Australia
National Australia Bank
PwC Australia
Qatar Airways
Servcorp
Siemens
Thales Group
Volvo Group Australia

EABC Corporate Partners

Allianz ANCA
Asuria
BDO
BNP Paribas
eLumina Global
Ericsson
Fletcher Group
Future Fund
Goodman Group
HWL Ebsworth
Indara
Investment NSW
Kreglinger
Rise Early Learning
Marsh
Monash University
Nokia
Novartis
Novo
Property Council of Australia
QBE Group
Safran Group
Screen Producers Australia
SEC Newgate
Telix Pharmaceuticals
The University of Sydney
Trade and Investment Queensland
Virgin Australia
Visa
Vulcan Energy Resources
Woolworths Group
Worley

EABC Charter & Associate Members

Austrade
Australia-Hungary Chamber of Commerce & Industry
Australian British Chamber of Commerce
Australian Croatian Chamber of Commerce NSW
Australian Institute of Company Directors
Australian Maltese Chamber of Commerce
ANU Centre for European Studies
Australian Serbian Commerce Chamber
British Consulate-General
Business Council of Australia
Business France
Centre for Strategy & Governance
Consulate-General of Austria
Consulate-General of the Czech Republic
Consulate-General of the Republic of Croatia
Consulate-General of Denmark
Consulate-General of France
Consulate-General of Greece
Consulate of the Republic of Latvia
Consulate-General of the Republic of Lithuania
Consulate-General of Luxembourg
Consulate-General of the Netherlands
Consulate-General of the Republic of North Macedonia
Consulate-General of Portugal
Consulate-General of Romania
Consulate of the Republic of Slovenia
Czech-Australian Chamber of Commerce
CzechTrade
Danish Connect
Delegation of the European Union to Australia
DutchLink
Embassy of the Republic of Bulgaria
Embassy of France
Embassy of Georgia
Embassy of the Republic of Hungary
Embassy of Italy
Embassy of the Kingdom of the Netherlands
Embassy of the Republic of Poland
Embassy of Portugal
Embassy of the Slovak Republic
Embassy of the Republic of Slovenia
Embassy of Sweden
Export Council of Australia
Finland Australia Chamber of Commerce
Flanders Investment & Trade
French-Australian Chamber of Commerce & Industry
German-Australian Chamber of Industry & Commerce
Hellenic Australian Chamber of Commerce & Industry
High Commission of the Republic of Cyprus
Invest Northern Ireland
Irish Australian Chamber of Commerce
Italian Chamber of Commerce & Industry in Australia
Italian Trade Agency
Netherlands Chamber of Commerce Australia
Norwegian Australian Chamber of Commerce
Polish Australian Chamber of Commerce
Portuguese Australian Chamber of Commerce
Royal Belgian Embassy
Royal Danish Embassy Slovenian Australian Chamber of Commerce
Spanish-Australian Chamber of Commerce & Industry
Swedish Australian Chamber of Commerce
SwissCham Australia
Trade Council of Denmark
UK Department for International Trade
Wallonia Export-Investment Agency



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